

The Evolution of Indexes & Smart Beta Strategies

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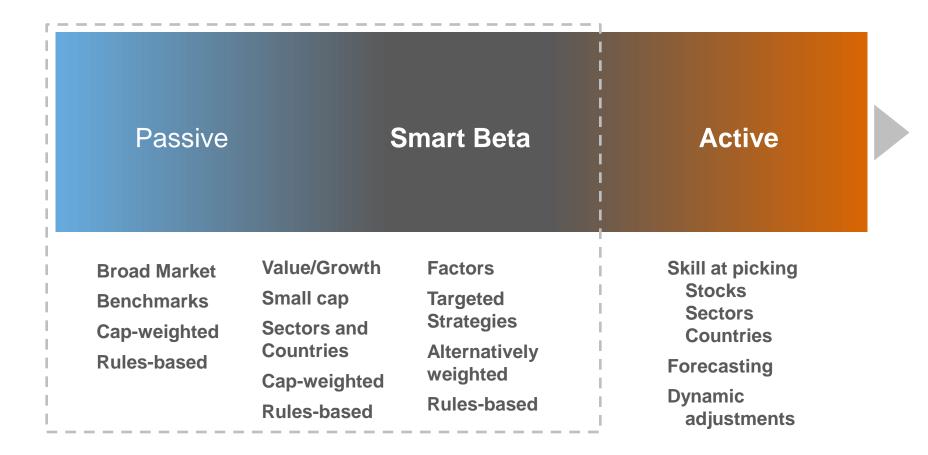
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Evolution of indexes as investments

Smart Beta as 50 shades of purple



Note: Indexes are unmanaged and cannot be invested in directly. Investments are available through mutual funds or exchange traded funds that seek to closely track an index.

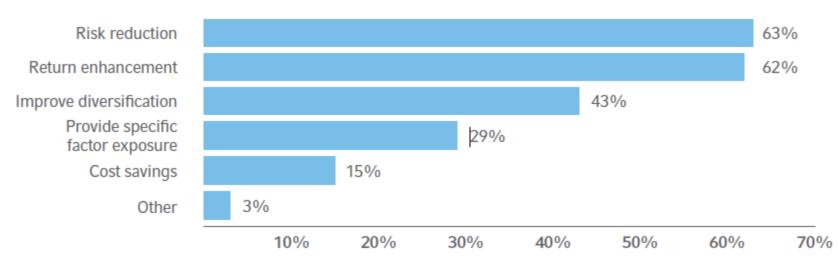
Russell smart beta indexes A definition

Smart beta index...

A transparent, rules-based index that is designed to provide a specific exposure to market segments or factors

Interest in smart beta has been driven by the desire for risk reduction and returns enhancement, rather than for cost savings

What investment objective initiated evaluation of smart beta strategies?



Multi pick; Segment = Currently evaluating smart beta, evaluated and decided not to implement, or have smart beta allocation

Cost savings ranked at the bottom of the list

Source: Russell Smart Beta Survey, "Smart Beta: A deeper look at asset owner perceptions." April 2014

The U.S. and the UK are using fundamental index strategies; Europe ex-UK and Canada are using low volatility

What smart beta strategies have you evaluated or are you currently evaluating?

	US	Canada	UK	Europe (ex UK)
Low volatility	54%	86%	55%	81%
Fundamental	61%	29%	90%	59%
High quality	32%	43%	30%	44%
Maximum diversification	11%	36%	20%	41%
Risk parity	25%	50%	40%	37%
Momentum	25%	29%	15%	26%
Equal weight	25%	29%	40%	44%
Stability (defensive / dynamic)	36%	21%	25%	22%
High dividend	21%	29%	40%	41%
Other	4%	7%	5%	11%

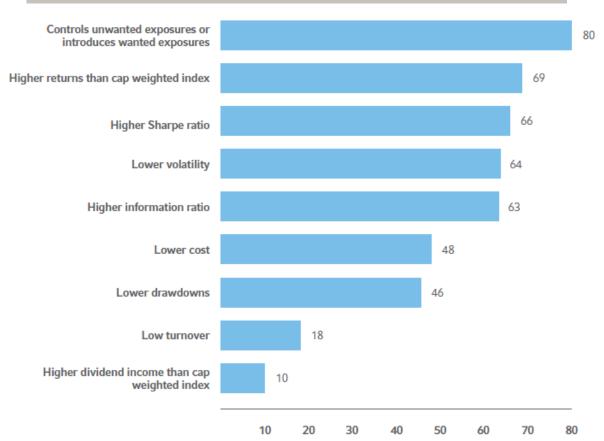
Multi pick; Segment = Currently evaluating smart beta, evaluated and decided not to implement, or have smart beta allocation

Similarly, among those with a smart beta allocation, low volatility usage is highest in Canada (100%) and Europe ex UK (77%) while fundamental usage is highest in US (67%) and UK (60%).

Source: Russell Smart Beta Survey, "Smart Beta: A deeper look at asset owner perceptions." April 2014

Greatest unmet need is for smart beta indexes that control exposures

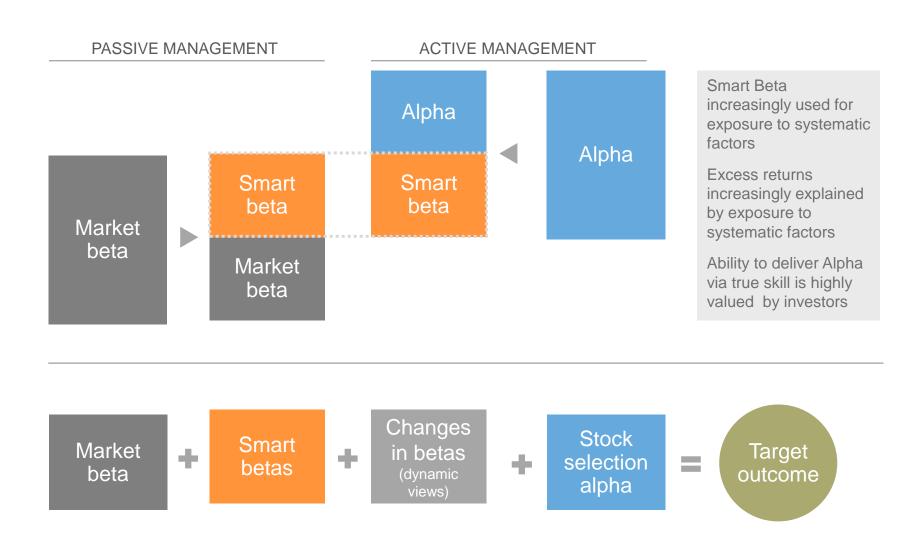




An objective with a high unmet needs score has high importance to respondents but low satisfaction with current solutions.

Source: Russell Smart Beta Survey, "Smart Beta: A deeper look at asset owner perceptions." April 2014

Smart beta in portfolio context



Three types of usage for a factor index

Strategic

Factor exposure as a substitute

Align factor exposure with investor objective

Make long-horizon fixed allocation

Dynamic

Factor exposure as a tactic

Time exposure to risk factors as an explicit source of value add

Use factor strategies for cost-effective exposure

Complement existing active strategies

Risk Management

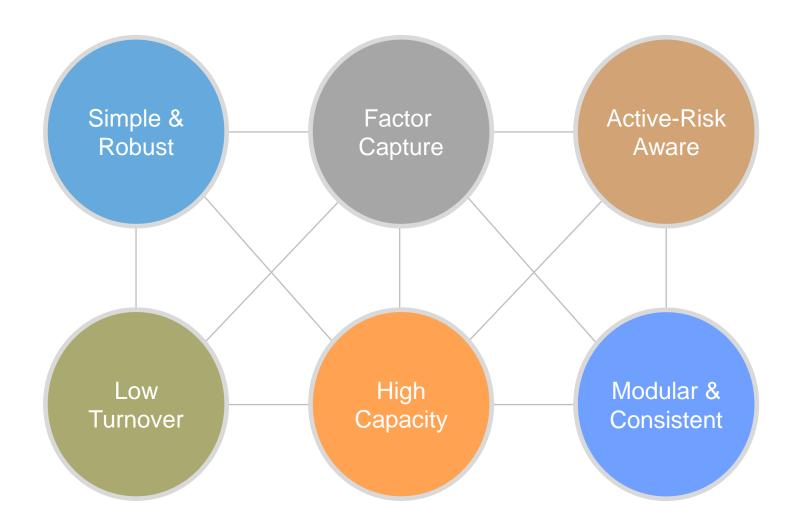
Factor exposure to manage risk

Control portfolio exposures and active risk levels



Smart beta index requirements

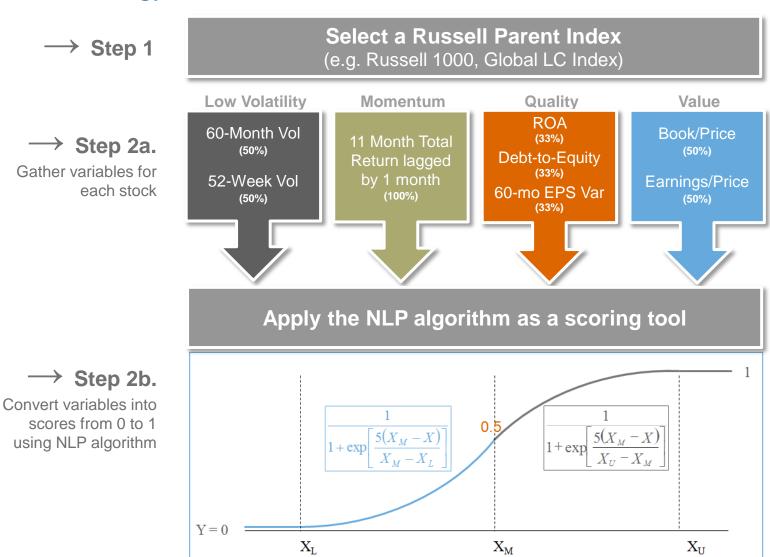
Russell High Efficiency[™] Factor Index (HEFI) Series





Methodology Overview

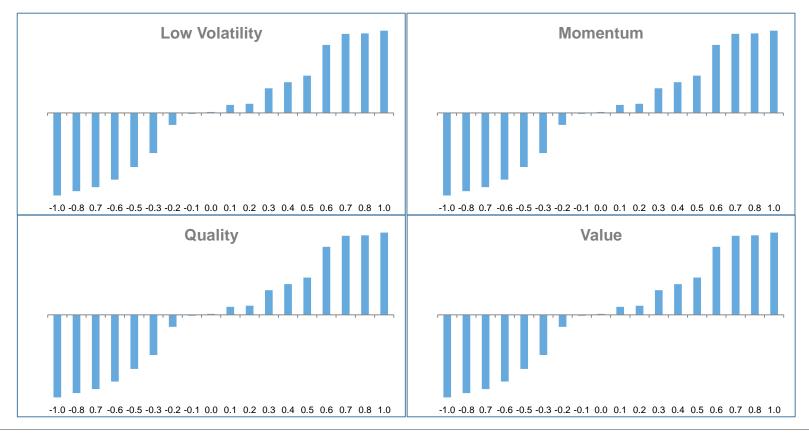
Russell High Efficiency Factor Indexes

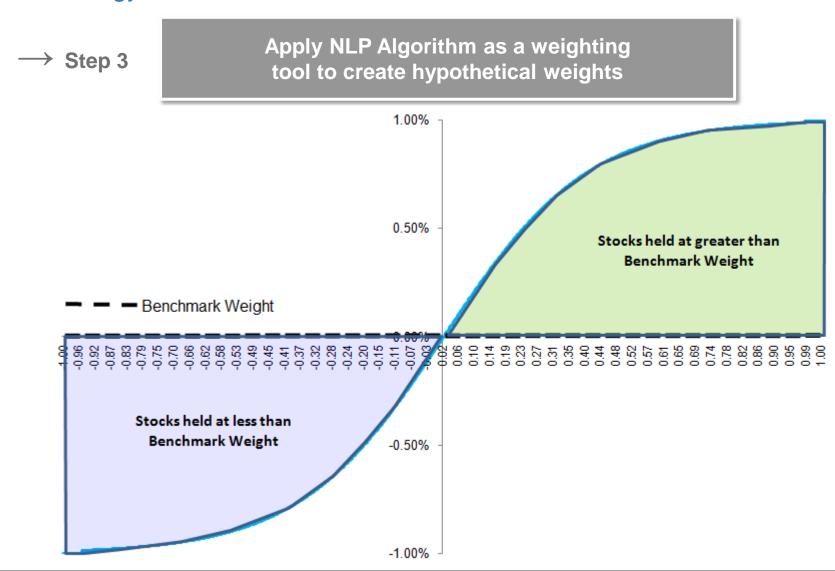


→ Step 2c.

Convert scores from a range of 0.0 to +1.0 to a range of -1.0 to +1.0

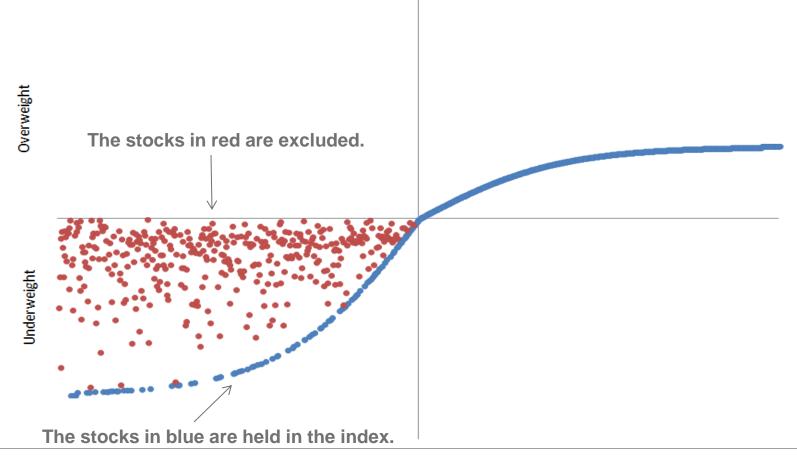
 $Rescaled\ Score = (Composite\ Score\ *2) - 1$

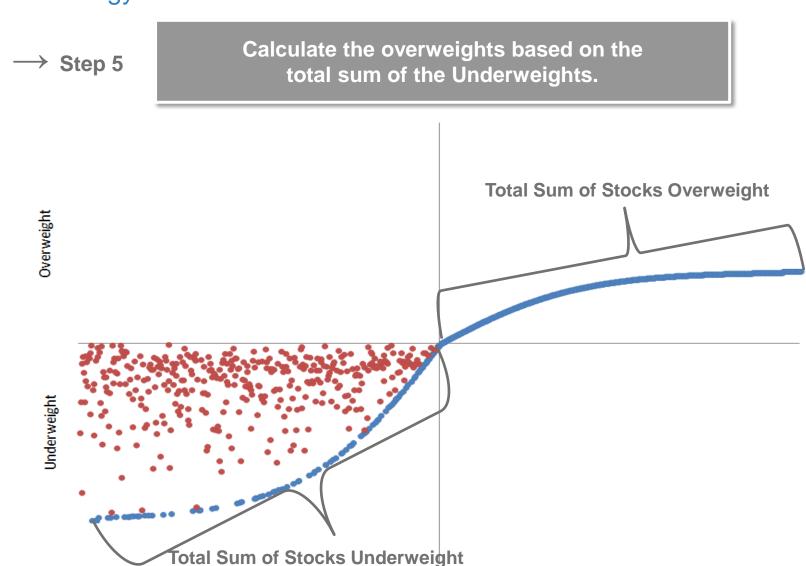




→ Step 4

Remove stocks with negative weights. Sum all the stocks underweighted.





Russell HEFI Factor Indexes Risk/Return Statistics

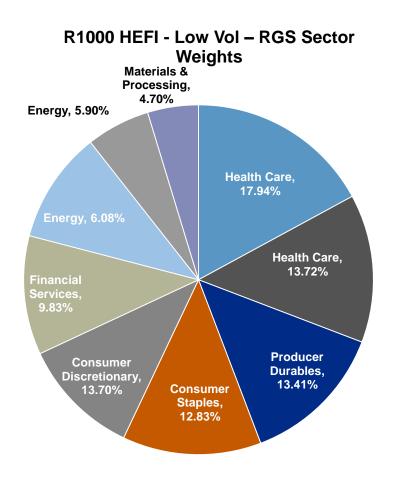
July 1996 – March 2014	Russell 1000 Index	Russell 1000 HEFI - Low Vol	Russell 1000 HEFI - Momentum	Russell 1000 HEFI - Quality	Russell 1000 HEFI - Value
Annualized Return (%)	8.2	9.4	9.8	9.7	10.8
Annualized Standard Deviation (%)	16.1	12.4	17.1	15.7	16.5
Sharpe Ratio	0.41	0.58	0.48	0.50	0.55
Tracking Error (%)	-	7.3	5.1	2.7	5.9
Information Ratio	-	0.17	0.32	0.54	0.44
Maximum Drawdown (%)	-51.1	-42.8	-49.1	-44.9	-54.0
# of Stocks	1,016	321	506	507	523
Up Capture Ratio (%)	100.0	78.6	106.8	99.7	101.9
Down Capture Ratio (%)	100.0	64.4	101.4	92.3	89.9

- Over the historical period from 1996 through March 2014:
 - > Higher returns than the parent index
 - > High Sharpe ratios and information ratios
 - Strong factor capture

TTE = Target Tracking-Error. Low TTE have a long-term targeted tracking error of 3% and Moderate TTE have a long-term targeted tracking error of 6%.

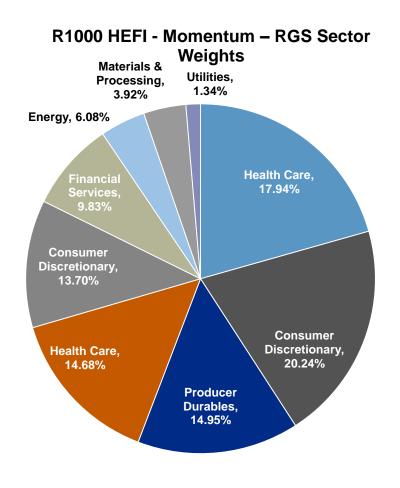
Russell 1000 HEFI – Low Volatility Snapshot as of March 31, 2014

Statistics	R1000 HEFI Low	R1000 Index
Number of Holdings	324	1,016
Capitalization Statistics (in billions)		
Average Market Cap (\$-WTD)	97.3	108.6
Median Market Cap	12.6	7.6
Largest Stock by Market Cap	503.8	503.8
Fundamental Characteristics		
Price/Book	2.8	2.6
Dividend Yield (%)	2.3	1.9
P/E	18.2	19.3
Price/Cash Flow	12.2	12.3
Price/Sales	1.8	1.9
Top 10 Holdings	R1000 HEFI Low	R1000 Index
Top 10 Holdings Exxon Mobil Corp	R1000 HEFI Low 2.53	R1000 Index 2.25
Exxon Mobil Corp	2.53	2.25
Exxon Mobil Corp Apple Inc	2.53 1.87	2.25 2.61
Exxon Mobil Corp Apple Inc Johnson & Johnson	2.53 1.87 1.72	2.25 2.61 1.43
Exxon Mobil Corp Apple Inc Johnson & Johnson Chevron Corp	2.53 1.87 1.72 1.46	2.25 2.61 1.43 1.19
Exxon Mobil Corp Apple Inc Johnson & Johnson Chevron Corp Proctor & Gamble Co	2.53 1.87 1.72 1.46 1.41	2.25 2.61 1.43 1.19 1.14
Exxon Mobil Corp Apple Inc Johnson & Johnson Chevron Corp Proctor & Gamble Co Pfizer Inc	2.53 1.87 1.72 1.46 1.41 1.40	2.25 2.61 1.43 1.19 1.14 1.11
Exxon Mobil Corp Apple Inc Johnson & Johnson Chevron Corp Proctor & Gamble Co Pfizer Inc Berkshire Hathaway Inc	2.53 1.87 1.72 1.46 1.41 1.40 1.36	2.25 2.61 1.43 1.19 1.14 1.11
Exxon Mobil Corp Apple Inc Johnson & Johnson Chevron Corp Proctor & Gamble Co Pfizer Inc Berkshire Hathaway Inc International Business Machine Corp	2.53 1.87 1.72 1.46 1.41 1.40 1.36 1.32	2.25 2.61 1.43 1.19 1.14 1.11 1.16 1.04



Russell 1000 HEFI - Momentum Snapshot as of March 31, 2014

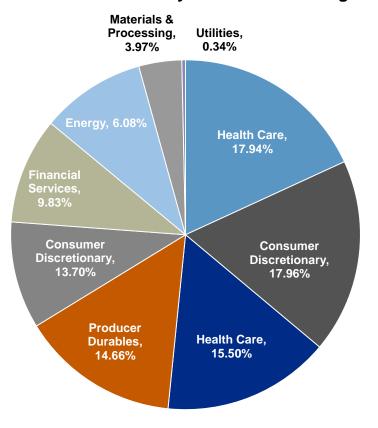
Statistics	R1000 HEFI-Mom	R1000 Index
Number of Holdings	510	1,016
Capitalization Statistics (in billions)		
Average Market Cap (\$-WTD)	76.9	108.6
Median Market Cap	8.9	7.6
Largest Stock by Market Cap	503.8	503.8
Fundamental Characteristics		
Price/Book	2.7	2.6
Dividend Yield (%)	1.4	1.9
P/E	20.8	19.3
Price/Cash Flow	13.3	12.3
Price/Sales	1.8	1.9
Top 10 Holdings	R1000 HEFI-Mom	R1000 Index
Top 10 Holdings Microsoft Corp	R1000 HEFI-Mom 0.95	R1000 Index 1.77
Microsoft Corp	0.95	1.77
Microsoft Corp Google Inc	0.95 0.90	1.77 1.55
Microsoft Corp Google Inc Johnson & Johnson	0.95 0.90 0.76	1.77 1.55 1.43
Microsoft Corp Google Inc Johnson & Johnson General Electric Co	0.95 0.90 0.76 0.76	1.77 1.55 1.43 1.39
Microsoft Corp Google Inc Johnson & Johnson General Electric Co JPMorgan Chase & Co	0.95 0.90 0.76 0.76 0.70	1.77 1.55 1.43 1.39 1.19
Microsoft Corp Google Inc Johnson & Johnson General Electric Co JPMorgan Chase & Co Wells Fargo & Co	0.95 0.90 0.76 0.76 0.70 0.66	1.77 1.55 1.43 1.39 1.19
Microsoft Corp Google Inc Johnson & Johnson General Electric Co JPMorgan Chase & Co Wells Fargo & Co Berkshire Hathaway Inc	0.95 0.90 0.76 0.76 0.70 0.66	1.77 1.55 1.43 1.39 1.19 1.24 1.16
Microsoft Corp Google Inc Johnson & Johnson General Electric Co JPMorgan Chase & Co Wells Fargo & Co Berkshire Hathaway Inc Pfizer Inc	0.95 0.90 0.76 0.76 0.70 0.66 0.63 0.62	1.77 1.55 1.43 1.39 1.19 1.24 1.16 1.11



Russell 1000 HEFI - Quality Snapshot as of March 31, 2014

Statistics	R1000 HEFI-Qual	R1000 Index
Number of Holdings	511	1,016
Capitalization Statistics (in billions)		
Average Market Cap (\$-WTD)	97.0	108.6
Median Market Cap	10.0	7.6
Largest Stock by Market Cap	503.8	503.8
Fundamental Characteristics		
Price/Book	3.4	2.6
Dividend Yield (%)	1.7	1.9
P/E	19.4	19.3
Price/Cash Flow	13.5	12.3
Price/Sales	1.9	1.9
Top 10 Holdings	R1000 HEFI-Qual	R1000 Index
Top 10 Holdings Apple Inc	R1000 HEFI-Qual 2.72	R1000 Index 2.61
Apple Inc	2.72	2.61
Apple Inc Exxon Mobil Corp	2.72 2.42	2.61 2.25
Apple Inc Exxon Mobil Corp Microsoft Corp	2.72 2.42 1.79	2.61 2.25 1.77
Apple Inc Exxon Mobil Corp Microsoft Corp Google Inc	2.72 2.42 1.79 1.57	2.61 2.25 1.77 1.55
Apple Inc Exxon Mobil Corp Microsoft Corp Google Inc Johnson & Johnson	2.72 2.42 1.79 1.57 1.44	2.61 2.25 1.77 1.55 1.43
Apple Inc Exxon Mobil Corp Microsoft Corp Google Inc Johnson & Johnson Chevron Corp	2.72 2.42 1.79 1.57 1.44 1.27	2.61 2.25 1.77 1.55 1.43 1.19
Apple Inc Exxon Mobil Corp Microsoft Corp Google Inc Johnson & Johnson Chevron Corp Pfizer Inc	2.72 2.42 1.79 1.57 1.44 1.27	2.61 2.25 1.77 1.55 1.43 1.19
Apple Inc Exxon Mobil Corp Microsoft Corp Google Inc Johnson & Johnson Chevron Corp Pfizer Inc Proctor & Gamble Co	2.72 2.42 1.79 1.57 1.44 1.27 1.25 1.24	2.61 2.25 1.77 1.55 1.43 1.19 1.11

R1000 HEFI - Quality - RGS Sector Weights

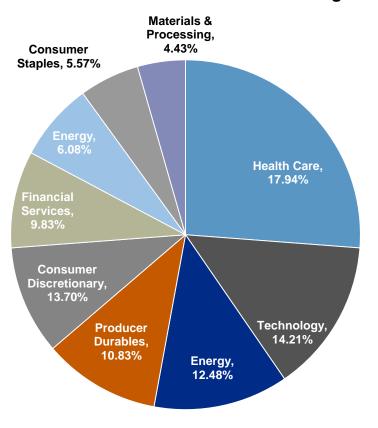




Russell 1000 HEFI - Value Snapshot as of March 31, 2014

Statistics	R1000 HEFI-Val	R1000 Index
Number of Holdings	526	1,016
Capitalization Statistics (in billions)		
Average Market Cap (\$-WTD)	93.1	108.6
Median Market Cap	7.7	7.6
Largest Stock by Market Cap	503.8	503.8
Fundamental Characteristics		
Price/Book	1.9	2.6
Dividend Yield (%)	2.1	1.9
P/E	15.9	19.3
Price/Cash Flow	10.3	12.3
Price/Sales	1.5	1.9
Top 10 Holdings	R1000 HEFI-Val	R1000 Index
Top 10 Holdings Apple Inc	2.64	R1000 Index 2.61
Apple Inc	2.64	2.61
Apple Inc Exxon Mobile Corp	2.64 2.45	2.61 2.25
Apple Inc Exxon Mobile Corp Microsoft Corp	2.64 2.45 1.78	2.61 2.25 1.77
Apple Inc Exxon Mobile Corp Microsoft Corp General Electric Co	2.64 2.45 1.78 1.57	2.61 2.25 1.77 1.39
Apple Inc Exxon Mobile Corp Microsoft Corp General Electric Co Wells Fargo & Co	2.64 2.45 1.78 1.57 1.42	2.61 2.25 1.77 1.39 1.24
Apple Inc Exxon Mobile Corp Microsoft Corp General Electric Co Wells Fargo & Co JPMorgan Chase & Co	2.64 2.45 1.78 1.57 1.42 1.41	2.61 2.25 1.77 1.39 1.24 1.19
Apple Inc Exxon Mobile Corp Microsoft Corp General Electric Co Wells Fargo & Co JPMorgan Chase & Co Chevron Corp	2.64 2.45 1.78 1.57 1.42 1.41 1.37	2.61 2.25 1.77 1.39 1.24 1.19
Apple Inc Exxon Mobile Corp Microsoft Corp General Electric Co Wells Fargo & Co JPMorgan Chase & Co Chevron Corp Berkshire Hathaway Inc	2.64 2.45 1.78 1.57 1.42 1.41 1.37 1.35	2.61 2.25 1.77 1.39 1.24 1.19 1.19

R1000 HEFI - Value - RGS Sector Weights



Applications and research directions

- Use factor indexes selectively to reduce unwanted risks or enhance desired risks.
 - > Example: Use HE Momentum Index to offset anti-momentum bias in Russell Fundamental Index.
- Combine HE indexes into a multi-factor portfolio
 - > Static mix of HE indexes, e.g., Value and Momentum
 - > Dynamic mix of factors beyond indexing into active quant